Permanent Board Meeting September 28, 2019 Amesbury Friends Meeting

19-69: Roll Call

Present: Leslie Manning, Clerk; Travis Belcher, Darcy Drayton, Christopher Gant, Ian Harrington, Rebecca Leuchak, Edward Mair, Christopher McCandless, Jean McCandless, Gina Nortonsmith, John Reuthe, Sara Smith, Will Taber, Thomas Vargo, William Walkausas, Mary Zwirner

Ex-Officio: Noah Merrill, Yearly Meeting Secretary; Bob Murray, Finance Committee Clerk; Bruce Neumann, Presiding Clerk; Shearman Taber, Treasurer; Fritz Weiss, Former Presiding Clerk

Visitors: Jeremiah Dickinson, Diane Dicranian, Sarah Gant, Phebe McCosker, Louanne McDonald, Em McManamy, Martha Schwope, Jackie Stillwell, Nia Thomas

Regrets: Peter Bishop, Deana Chase, Hannah Zwirner Forsythe, Martin Zwirner Forsythe, Ben Guaraldi, Carole Rein, Elizabeth Reuthe, Rosemary Zimmermann

19-70: Presiding Clerk's Report

Bruce Neumann, Presiding Clerk, reflected on the difference between being "rising clerk" and actually being presiding clerk and carrying that concern. He finds his attention and concern for the Yearly Meeting coming into sharper focus. He has made a date to visit some meetings to talk about the Friends United Meeting (FUM) withholding minute adopted at Sessions this past summer. The Clerk of the FUM General Board has acknowledged receipt of the letter that was sent to him at the direction of Sessions. Our three representatives to the General Board have also been charged with continuing to work to draft a new sexual ethics policy.

The evaluations from Sessions included many comments expressing support, suggestions for improvement and strong negative reactions to our new practice of noticing patterns of oppression and faithfulness. Four or 5 yearly meetings sent people to New England Yearly Meeting (NEYM) to watch this process. Bruce reported that he knows that someone left Sessions because of macro and micro aggressions. He recommended that each of us needs to become aware of our own internalized patterns and the ways that we speak that hurt. We need to be aware of the effects of both our personal and our corporate practice.

19-71: Secretary's Report

Noah Merrill, Yearly Meeting Secretary, spoke to his report. He prays that this year will be a year of choices and living into those choices together. Friends traditionally have surrendered to the guidance of the Spirit, giving over our own willing and allowing ourselves to hear the voice of the Guide. There is a potential stumbling block in this yielding and surrendering – abdicating our role in the work we are called to do. Our work lives at the intersection of yielding and and choosing to act with clarity and boldness when we have seen what needs to be done. As a Yearly Meeting, we have been growing in our capacity for self-awareness. This happens through our imperfect work of noticing patterns of oppression and faithfulness, our looking at how we have to change our culture, and our seeking how we can engage in the wider body of Friends, including Friends United Meeting (FUM). He spoke of Friends attending the celebration of 400 years of black resilience and joining in a sense of fellowship

with other communions we have not always related to well. The choices we make matter, there are costs to action and costs to inaction. Let us surrender to the Spirit and take bold actions.

Noah provided a number of updates.

The spring Living Faith gathering will be held on April 4, 2020.

The North Fairfield Meeting House survey has been completed and some issues have arisen from that need to be dealt with. One friend noted that none of the Permanent Board activities around North Fairfield have been reported to Vassalboro Quarter which is still holding the people who made up that meeting. We are doing a lot of good work but there is something more that we can be doing.

A few years ago, New England Yearly Meeting (NEYM) received an unsolicited grant of \$8000 to deal with concerns about aging. People who were under that concern at the time have used about half of that money but they have since laid down their work. We are exploring affiliating with a program in New York Yearly Meeting. If meetings have concerns about aging or are already doing work in this area, they can consult with the Noah about this to help us consider our options.

Noah's evaluation has been delayed because his supervisor has recently had hip surgery. We expect the review to be completed soon. The results will be conveyed to Coordinating and Advisory committee and a report will be brought to the November Permanent Board Meeting.

19-72: Support of Ministry and Spiritual Life

One of the overarching barriers to participating in leadership in the Yearly Meeting is that many of our leadership roles have such vague priorities and parameters that it feels overwhelming and provides a barrier for people stepping into these roles. At the direction of Sessions, Ministry and Counsel has been charged with supporting Permanent Board in creating a working group charged with exploring & naming how New England Yearly Meeting (NEYM) currently supports ministry and spiritual life. Nia Thomas, Quaker Practice and Leadership Facilitator, presented a proposal for the work this group will do. The proposal is appended. Friends approved.

The Clerk of Permanent Board, the Clerk of Ministry and Counsel in consultation with Nia Thomas will name members to this working group. If names occur to you to serve on this working group, give them to Leslie Manning or Honor Woodrow. The working group is encouraged to make progress reports to both Ministry and Counsel and Permanent Board.

19-73: Gifts

Leslie Manning, Clerk, had us read from cards left over from our intergenerational worship at Sessions containing gifts of ministry and their definitions. We entered into a period of worship out of which Friends lifted up gifts that had life for them.

19-74: State of Society Report

Fran Brokaw and Richard Lindo read the New England Yearly Meeting (NEYM) State of Society report and Friends held it and its queries in worship.

19-75: Friends Camp Operating Budget

Anna Hopkins, Friends Camp Director, and John Reuthe, Clerk of Friends Camp Committee presented the Friends Camp Operating budget for Fiscal Year 2020, appended. Friends approved.

19-76: Friends Camp Capital Budget

Anna Hopkins, Friends Camp Director, and John Reuthe, Clerk of Friends Camp Committee presented the Friends Camp Capital budget for Fiscal Year 2020, appended. Friends approved.

19-77: Budget Priorities Process

Noah Merrill, Yearly Meeting Secretary, reported that Coordinating and Advisory Committee (C&A) has started working on the budget priorities for next year. They are committed to funding recommendations of the Clerking Structures working group. Other priorities that they are considering include assistance for starting new meetings, training and support for people called to ministry, increased funding for communications support, increased funding for development support, begin setting money aside for 2023 Friends World Committee for Consultation Triennial, new trailer for JYM - JHYM, streamline registration website, increase professional development for staff, rebuild reserves of the Yearly Meeting, adult religious education, outreach consulting and training, and funding for visitors.

This year C&A will start looking at how to make assessments about what programs do not have life in them and might be removed from our funding priorities. Anyone with thoughts on what process might be used, or programs might be laid down should forward them to Noah before October 15, 2019. C&A will use this input to generate a list of tests to use in the discernment of letting go of projects.

19-78: Inclusive Leadership Development

Nia Thomas, Quaker Practice and Leadership Facilitator, reported on her work on Inclusive Leadership Development. She has been trying to focus her work on committees that are in back to school mode as they start their work for the year. Since her written report she has also met with Internal Nominating Committee. Noah Merrill, Yearly Meeting Secretary, reminded us that her written reports are presented to Coordinating and Advisory Committee as a way to hold that group accountable for their undertakings.

19-79: Finance Committee Handbook

Robert Murray presented the Finance Committee Handbook for approval. He noted several changes that will be made to the draft presented to us. Friends approved these changes.

This handbook replaces the previous Finance Committee Handbook. This Handbook will be amended in the future when a) errors are discovered, or b) when policies change.

Friends approved the Finance Committee Handbook.

19-80: Nominating Committee

Jackie Stillwell presented the report of the Nominating Committee, appended.

Rebecca Leuchak, Sessions Committee Clerk, Class of 2022

Beth Morrill, Clerk of Racial, Social and Economic Justice Committee, Class of 2022

Deana Chase, Permanent Board, Class of 2024

These nominations were approved.

19-81: Development Report

Noah Merril, Yearly Meeting Secretary,I reported on the state of development efforts in the Yearly Meeting (YM). He has had the opportunity to work with four clerks of the Development Committee. He has seen a lot of growth in this work over this time. We have moved into a model where the YM Secretary is coordinating the development work of the YM staff and volunteers. They send separate letters to members who have donated and to those who have never donated. There are appeals at the end of the fiscal year and the end of the calendar year. Give Monthly donors has increased to 101 families. There will be a Money and Spirit event on March 28. Our funding priorities process allows us to more clearly articulate the work of the YM to donors. He has found blessing in having conversations with individuals and meetings about increasing their contributions to the YM.

This year we will be discerning what is the best model for using volunteers in the development efforts of the YM. This will be carried out as part of the Purposes and Procedures review of the Development Committee.

19-82: Appreciation for Development Committee Clerks

The Permanent Board appreciates the work of Chris Gant, Nancy Haines, Deana Chase, and Sara Smith who have served as clerks of the Development Committee. Their work has helped lead the Yearly Meeting (YM) to a better financial condition. Their work has helped provide opportunities for Friends to see and support the work of the YM.

19-83: Climate Witness Action

Kathleen Wooten reported on the Climate Witness Action taking place today in Bow, NH at the last active coal fired power plant in New England. About 200 people attended. There people entered with buckets and shovels to carry out coal. Others blocked the gate to the plant. Up to 40 people have been arrested. Jay O'Hara was arrested as he got out of his car based on a warrant from a previous action. The NEYM Fund for Sufferings is available to provide funds for bail and fines and other expenses for people undertaking witness at the discretion of the Permanent Board clerk.

19-84: Faith and Practice Revision

Fritz Weiss reported on a meeting that he and Sarah Gant had with the Faith and Practice Revision Committee (F&PRC) about their progress. The last time F&PRC got guidance from the Yearly Meeting was 18 years ago. The committee would like to hear if there are priorities on what sections they should be working on next. Fritz and Sarah encouraged F&PRC to trust their discernment on the text since they have looked at the issues they address more deeply than most other people who are reviewing their work. How might the process of writing, feedback, review, and approval be changed? How might people be brought into the process for limited pieces of the work? What is the final product

of their work? Should it be a book or something else? Permanent Board will seek guidance to share with the committee at a later meeting.

19-85: Report from the Challenging White Supremacy Working Group

The Challenging White Supremacy Working Group (CWSWG) has had one meeting since New England Yearly Meeting (NEYM) Sessions. This year at Sessions they chose to work in supportive and collaborative roles, supporting the work of other anti-racism groups, and being available to support members of NEYM community. In particular, we facilitated a series of lunch table conversations working in conjunction with Racial, Social, and Economic Justice (RSEJ) Committee, and attended and supported workshops presented by the Noticing Patterns of Oppression and Faithfulness Working Group (NPOFWG).

The lunch table conversations were productive and engaged many people. Members of both CWS and RSEJ served as facilitators. The topics progressed during the week, and attendance ranged from 15 to 30 people. We heard that many meetings are actively talking about race and racism, particularly regarding implicit bias and internalized white supremacy. Many have book discussion groups; others have invited facilitators from CWSWG and others to host workshops. The lack of racial and ethnic diversity in meetings troubles many people, and some meetings are undertaking welcoming initiatives to work toward making meeting spaces more comfortable for people of color and newcomers. A number of participants expressed desire to bring home the importance of addressing race with members and attenders of their meetings, and welcome support from NEYM in those conversations. The questions used to spark discussions at lunch tables are appended.

As they move into their third year of work as an ad hoc working group of Permanent Board, they see continuing roles for the CWSWG in NEYM, and plan to revisit their charge as a committee. A member of the working group used the metaphor of a group journey or hike to describe anti-racism work in NEYM. Guides leading the way have experience, creativity, and passion, and often are breaking new ground. Along the way, other guides provide assistance to fellow travelers, including feedback, suggestions, and advice. Another set of guides follows in the rear, making sure no one is left behind, inviting new people to join the journey. Members of CWSWG are particularly sensitive to the need in NEYM to have leaders attending to this third category and believe we are well-positioned for this task. We recognize anti-racism is a life-long journey, with multiple entry points along the way. People may not enter into this work until later in life, and that is okay. The goal is to meet people where they are and encourage them to join us. We believe that deeper relationships and collaboration with other groups committed to anti-racism, specifically the RSEJ Committee and the NPOFWG of Ministry and Counsel, will strengthen all our work and help NEYM move forward in a deep commitment toward becoming an anti-racist faith community.

19-86: Return of Travel Minutes

There were three returned travel minutes from people who have traveled outside of the Yearly Meeting in the past year. What is the proper mechanism for us to complete the loop of sending people out and receiving back the report after the travel? We suggest that we send a document explaining the endorsement process for returning travel minutes with travel minutes endorsed by Permanent Board. We also suggest the Permanent Board Clerk maintain a file of outstanding travel minutes.

19-87: Policies for Travel to Cuba

Em McMannamy from the Puente de Amigos Committee presented updates to our travel policies for travel to Cuba. Currently travelers are required to perform many steps before they come to Permanent Board for approval. The committee would like to get Permanent Board give general approval for a group trip with approval for individual travelers being the responsibility of the individual's clearness committee and final approval from the Clerk of Permanent Board or the Presiding Clerk.

This new process would override the previous process that was approved 27 years ago. More details are in the proposal which is appended. Friends approved this policy.

19-88: Travel to Cuba

Puente de Amigos Committee is preparing a delegation to attend Cuba Yearly Meeting Sessions in February. Bruce Neumann will be making the trip to introduce himself to Cuba Yearly Meeting.

Friends approved this travel.

19-89: Closing Worship

The meeting ended with a period of worship.

Leslie Manning, clerk

Report from Presiding Clerk to Permanent Board and Ministry and Counsel September 28, 2019

Note, these are the details of work completed or in-progress. I will share some reflections in person on Sept 28.

Letter to FUM Board Clerk: I can report that, as instructed by Sessions, Fritz Weiss wrote a letter to Ron Bryan, the clerk of the FUM General Board, expressing our dismay that FUM has not been able to find a new way forward with a personnel policy which would accept LGBTQ+ Friends. The clerk acknowledged receipt of the letter.

Letter to MM re change in withholding: As instructed by Permanent Board during its Aug 8 meeting, I wrote a letter which was sent to monthly meeting clerks and contacts (on September 5) regarding the change in the withholding policy/practice. In addition to sharing the significant minutes, I attempted to share the range of voices and points of view that we heard, to help those who had not been there have a bit more sense of how we arrived at this point. I also assured Friends that C&A was carrying a concern for meetings that had chosen to withhold. C&A is in process of contacting these meetings and inquiring what form support might take. We expect that in a number of cases, visits will be useful in helping meetings consider how to respond to the change. We have a small panel of Friends who are willing to take this work on. I expect to report further on this as the year progresses.

C&A retreat; The Coordinating and Advisory held its annual retreat over Labor day weekend. For those who do not recall, this committee is made up of the Presiding Clerk, the General Secretary, the clerk of Permanent Board, the clerk of Ministry and Counsel, the Treasurer and/or the clerk of Finance (currently both are serving), the supervisor to the Secretary, and the clerk of Nominating. Particularly since there was several changes in who is on this committee, and because a "retreat" is not about work, we mostly avoided dealing with agenda items, instead focusing on building a sense of how we will work together, and sharing our visions for this work and the YM. I believe the work we do this year will benefit from the time we spent this way.

Faith In Action: This committee was conceived of, and its Purpose and Procedure drafted, by C&A in response to a request from Sessions 2017 upon the laying down of the Peace and Social Concerns Committee. The P&P was approved by sessions in 2018, and Permanent Board appointed 3 people to the committee, two in September, and one in November. The committee never seemed to find a common understanding of their charge, one person drew back early in their work, and another resigned partway through the year. During discussion about this committee at our recent retreat we recognized that C&A had not adequately supported this committee in understanding its goals and the nature of expected work. For the time being, we consider that this committee is on hold, pending more discernment at C&A.

Purposes and Procedures: This being an instance of our triennial review of committee P&P, C&A is preparing to shepherd this work. Nia Thomas who, as you know, is carrying some oversight of the ongoing work growing out of the Clerking structure report, will join us in October to share her vision of how this work may proceed differently this year, based on the insights of that committee.

Quarter Clerks calls: I am intending to continue the practice Fritz started of having occasional Zoom calls with Quarterly Meeting clerks, to serve as a sharing of experience and practice, and of support.

Committee clerks call: Planning is in progress for a Committee Clerks Zoom call on October 17, to help clerks understand what supports are available, and gain a greater sense of how their work fits within the overall work and goals of the YM. Noah, myself, Nia Thomas, Elizabeth Hacala, and Sara Hubner are all involved in this.

Bruce Neumann



September 5, 2019

Friends, I am writing today as your new presiding clerk of the Yearly Meeting. While I know many of you already, I look forward to visiting more meetings and connecting with more of you over the next 3 years. I write today to share news about some decisions discerned at this year's Annual Sessions regarding our relationship with Friends United Meeting (FUM). Monthly meetings which have chosen to withhold funds designated for FUM will be particularly affected. I want you to know that I and others are available to meet with you, to listen, to discuss the implications of these decisions, and to help with discerning way forward.

As some of you may be aware, for the last 10 years New England Yearly Meeting has had a mechanism which enabled monthly meetings to withhold the percentage of their contributions to NEYM which would have gone to FUM. While many Friends in New England believe in the work that FUM does, others, as a matter of conscience, cannot accept donating to an organization whose personnel policy does not allow gays and lesbians to work for them. This mechanism, created when no other way forward could be found, was intended to be a "temporary solution," allowing us time to reflect and discern how God was leading us regarding our relationship with FUM. If you are not familiar with the history of the withholding policy, this presentation by Honor Woodrow (M&C clerk) and Callid Keefe-Perry (M&C member) is worth reviewing: bit.ly/FUM-policy.

Attached to this letter are the pertinent minutes and my own summary of the discernment. I have tried to capture the wide variety of views that were expressed. I do want to celebrate that those gathered at Sessions this year affirmed that "every person is deeply beloved in the eyes of God," and that "We are clear that the FUM personnel policy causes harm to LGBTQ+ Friends." During the business sessions Friends were holding in tension both the truth of the harm being caused by the personnel policy and the unity of "desire to continually engage with the wide diversity of Friends worldwide." While the gathered body was unable to reach unity either on continuing the withholding mechanism or on a new policy, we recognize that this minute setting an end-date for withholding may be challenging news for meetings who have discerned to withhold. Coordinating and Advisory Committee, the group that coordinates the work of the Yearly Meeting, which I clerk, will be in touch with each meeting which has been withholding to see how we can be helpful. We could support your meeting's discernment in several directions, including how to participate in NEYM's effort to change FUM's personnel policy, how to approach budgeting without the withholding mechanism in a way that honors the conscience of Friends in your meeting, or how to draft a proposal for a new way forward as suggested by the minute of exercise.

Praying every day for Friends in New England,

Fresh Pond Monthly Meeting

Presiding Clerk, New England Yearly Meeting



Summary by Bruce Neumann of Sessions' Consideration of the Withholding Policy

Friends gathered in Annual Sessions began this work Tuesday afternoon, with several suggestions from M&C:

- Ministry and Counsel recommended that Sessions direct the Yearly Meeting clerk to write
 a letter to the presiding clerk of FUM, expressing the pain and sorrow we feel in the FUM
 personnel policy, and recommending that the FUM governing board continue to seek a
 faithful alternative. Friends approved so directing the clerk.
- Ministry and Counsel recommended that Sessions request that our representatives to the FUM General Board, in consultation with representatives from other yearly meetings including those who may have different opinions from NEYM, work to develop a proposed alternative to the current policy. Friends approved.
- Ministry and Counsel also presented a minute they had received from the Racial, Social, and Economic Justice Committee, which they felt had life. (See text below)

As the clerk turned our attention to more open discernment about how we are led to proceed regarding the withholding policy, we heard many voices and points of view:

- All of us have an abiding concern for the honor and well-being of LGBTQ+ Friends, both those who are members of NEYM, and those who are members of other yearly meetings, in the U.S. and abroad. We are united in our desire for these Friends to be respected and welcomed by the organization.
- We were reminded that the landscape of gay-straight relationships in 1988 (when the policy was written) was very different, and that part of the intention of the minute was to protect gays and lesbians.
- Friends from several meetings shared that the withholding policy has enabled their meeting to stay in dialogue and relationship, which would not have been possible without this mechanism.
- We did not hear from any present Friends that they themselves were against a continuing relationship with FUM, but did hear from a number of Friends who were concerned for others in their meetings.
- Many Friends present have a deep and long-standing affection for FUM as an organization.
- We heard that, at least up to the current moment, individual Friends have made up the amount withheld, an option provided by the withholding mechanism, so that FUM received its full expected amount.
- We understand that there has been lack of clarity on the purpose of the withholding policy. While some thought that it was to allow for those who conscientiously opposed donating to FUM, others thought it was a tool to reflect our unhappiness with the policy and perhaps affect FUM.

- We heard that some members of the FUM Board understood that the policy was intended to affect their thinking about the policy, and were deeply offended that we would think that money could be used as a tool.
- While much work has been done around this issue in monthly meetings, we as a larger body have failed to do the work we committed to, which is why we find ourselves at this point.
- We heard that LGBTQ+ Friends in some other yearly meetings which do not accept their sexual orientation are deeply grateful for the presence and support of NEYM and other open and affirming meetings as a part of FUM.
- We understand that attitudes about gays and lesbians in many African nations are due at least in part to the teachings of early Quaker missionaries. While we are convinced that our current understanding is closer to the "Truth," can we now engage in doctrine-like preaching that says "we know better now, so you should listen to us again?"
- Any attempt to change others' opinions that is not based in humility and love will be perceived as entitlement.
- Would the energy spent on this concern be better used in caring for LGBTQ+ people worldwide whose lives are at risk because of their sexual orientation?

During our first session of discernment the clerk, Fritz Weiss, whose term has now ended, observed that while we had no unity on a new mechanism, we did not have unity on continuing the withholding mechanism. The language of the original 2009 minute indicates that, lacking unity on re-affirming the minute, the mechanism would expire. He told the body that the clerk's team would gather that evening to reach for some shared understanding of where we stood.

This group did meet, and prepared two minutes: one naming our lack of unity and its significance (below); the other a minute of exercise, attempting to name the condition of the body. Both of these were discussed further on Wednesday. Friends were deeply exercised, many naming their concern for what terminating the withholding mechanism would mean for their meeting, others naming that they had never felt the policy had integrity, due both to the perception that we are using money as a tool for control, and to our failure to do the work as a body to understand each other and seek unity.

A listening session was called for Wednesday night which was attended by 50+ concerned Friends. One thing that was named more clearly during this discernment was that Friends longed for a new approach to the concern: How do we stay in relationship with FUM, and with each other, allowing both continued dialogue and continued relationship with Friends whose conscience does not let them contribute? The final minute (below) allows time for a new approach to emerge and be brought to Sessions next year.

Minute on FUM Withholding Mechanism

NEYM is not in unity to further extend the withholding mechanism. The mechanism was established by Minute 2009-54, which specifies that "this process is to be in force until September 30, 2010, unless explicitly extended by the YM in its Sessions next year." It was extended several times, most recently in Minute 2014-69, which extended "the FUM financial withholding policy for the next five years, to be re-assessed no later than NEYM Sessions in

August of 2019." Without unity on the floor of 2019 Sessions to extend it further, the mechanism ends.

Out of respect for the discernment of meetings that have approved budgets which incorporate the withholding mechanism, and in order to afford monthly meetings the time to incorporate this change into their annual budget discernment, we set the date for the expiration of this mechanism for October 1, 2020.

Minute of Exercise on NEYM's relationship with FUM

We know that *every person* is deeply beloved in the eyes of God. We unite unequivocally in our love and care for lesbian, gay, bisexual, transgender, and queer Friends, and hold a particular concern for their lives and ministries. We continue to seek the ways we can best support these Friends in New England, around the country, and around the world.

We are clear that the FUM personnel policy causes harm to LGBTQ+ Friends, as well as all Friends who are sexually active outside of heterosexual marriage. Furthermore, the personnel policy suppresses the ministry of these Friends, causing loss to the wider body. We seek forgiveness for the extent to which we are complicit in this.

All of this we hold to be true, and yet we *also* unite in our desire to continually engage with the wide diversity of Friends worldwide. We are a part of FUM, we love FUM, and we wish to live in our community with love and integrity.

In our struggle to hold these two unities in tension, for several years we have extended a temporary withholding mechanism (see minute 2009-54) that allows individuals to know that none of their money will go to FUM.

The withholding mechanism has served a meaningful and helpful purpose. For a decade it has supported the freedom of conscience of some Friends within our Yearly Meeting, and also given us a reprieve from the tension and division that the FUM personnel policy has created in our communities. During this period, significant work was done, seeking greater unity and understanding.

As the withholding mechanism expires, we have heard any number of proposed possible mechanisms that might allow us to hold in tension both the freedom of conscience of Friends exercised by the personnel policy, and the deeply held desire to remain in community with FUM. Given our lack of unity, we are concerned that any alternative proposal drafted in haste on the floor of Sessions will not be seasoned; will not allow input from individuals not present at Sessions; and would be an obstacle to finding the opportunity that God is giving us. We hope that a properly seasoned proposal may rise through our established structures (e.g., a minute from a monthly meeting seasoned by the quarter) and be brought to Sessions 2020 before the withholding mechanism finally expires. What new opportunity, what new possibilities, are we now being called into?

As we move forward, let us listen to one another and to that of God within one another. In the words of Toni Morrison, let us "take the time to understand other languages, other views, other narratives." Let us seek that greater place where God's full measure of grace is poured out.

RSEJ Minute

Racial, Social and Economic Justice Committee asks New England Yearly Meeting to minute formally its opposition to FUM's conditions of employment. Let us be clear, the main issue is the moral injury of the hiring policy as it stands now, not with the Yearly Meeting's policy of withholding contributions to FUM. We value our relationship with FUM, especially the good work it has done in many countries. However, we also value the equality and inherent worth of all individuals including members of the LGBT community. LGBT people are vital to the life of our Yearly Meeting. We hold the hope that the personnel policy will evolve to include the worth of all those who seek to do God's work in the world.

To: Permanent Board and Ministry and Counsel of New England Yearly Meeting

From: Noah Merrill, Yearly Meeting Secretary

Re: Report in preparation for PB and M&C meeting on September 28, 2019

Dear Friends,

I am looking forward to our time together on September 28. As this fall arrives, we have significant and exciting work before us in our service supporting the life and ministry of New England Friends. Much of this work is on our respective agendas, so I won't repeat it here in hopes of keeping this report brief. As always, I welcome questions, feedback, criticism, or encouragement by email at ymsec@neym.org or at our joint meeting on Saturday.

Secretary's Areas of Focus for the Coming Year

I am still working with Coordinating & Advisory (C&A) Committee (which approves my priorities) on the details of my areas of focus for the coming year, but I intend to focus substantial energy in the following areas: *Liberate Ministry & Encourage Ministers; Support Volunteer Service Empowerment; Foster Religious Education; Lead Development Program; Expand & Improve Communications*. I will also be working with C&A to prepare for my taking a sabbatical, planned to begin following Annual Sessions 2020. Final plans for my sabbatical will be brought to Permanent Board for review and approval.

Funding Priorities Process

We are beginning the second year of our funding priorities process. As some Friends will remember, Permanent Board will be asked in November to consider a recommendation from Coordinating & Advisory Committee and to approve funding priorities to inform Finance Committee in the development of the proposed budget for Fiscal Year 2021 (which would be approved at Sessions in August 2020 to begin 10/1/2020).

During the afternoon session of the Permanent Board meeting, I will provide an initial report on the process so far this year, and ask for input to guide Coordinating & Advisory's discernment this fall.

When the funding priorities process was approved, it was clear that in addition to increasing funding, it might at times be necessary to lay down existing work to make space and release resources to respond to the Spirit's guidance to us today and going forward. An important question, not considered in the first year of this process, is what considerations might be taken into account in assessing whether a program, committee, or funded effort remains a living ministry of New England Quakers.

Clearly this kind of discernment requires care and consultation, and it would be helpful to Coordinating & Advisory to have your input, both on ideas for funding priorities and in criteria to consider in evaluating the vitality of existing work.

If, after prayerful consideration, you have a sense of guidance or suggestions to offer, please

email them to me at ymsec@neym.org before October 15, so that I can share them with Coordinating & Advisory Committee to inform C&A's process this fall.

Development

As we approach the end of fiscal year 2019, Friends have been generous, with several households and meetings significantly increasing their annual gifts. Consistent with the budget approved by Sessions, we do still project a modest deficit for the current fiscal year.

Overall, our fundraising progress has been good, though of course we don't yet have final numbers. Since the fiscal year ends on September 30, I'm hopeful that we will be able to share at least a preliminary report on fiscal year 2019 at the next Permanent Board meeting in November. If you haven't given this year, gifts received dated September 30 are still very much welcome—and thank you for your generous support of the ministries of New England Quakers!

I want to note that, while our development *program* (the activities, channels, and mechanisms for raising funds, interpreting our work to Friends, and stewarding relationships) has continued to mature, we have encountered some challenges in engaging, organizing, and managing Friends serving as development volunteers in meaningful and concrete ways to support our shared efforts.

Because of this—and with gratitude and appreciation for the work and commitment of Deana Chase and Chris Gant, the two former co-clerks—we have with their support "paused" ongoing meetings of the Development Committee for the time being in order to give the opportunity to design a structure for this work that better suits the tasks before us and fits the Yearly Meeting's needs now. Coordinating & Advisory Committee will be reviewing these questions, and will make a recommendation on how this work will be supported going forward as part of its review of Yearly Meeting committee purposes, procedures, and composition in the months ahead.

Living Faith

As you may be aware, at the request of the Living Faith planners, Coordinating & Advisory Committee made the decision that we should cancel the fall Living Faith event and invest our energy in laying a strong foundation for the spring and fall 2020 events. I know many Friends will share our disappointment at this course, but I believe it is the best decision for the long run.

We have strong leadership confirmed for the next two Living Faith events, and we are beginning planning this fall for the event to be held on April 2 in Maine, with Sarah Cushman (Portland, ME, Friends Meeting) clerking. Further updates will be shared and posted online soon.

Website Redesign

Final work is underway for the redesign of neym.org. Working with the web developers, we are finalizing content, testing usability, and training staff who will be editing content. We are currently planning for a mid-October launch.

7.9 Clerking Structures Working Group [Note: this is not the final number of the minute, as the minute book has not yet been assembled]

The Clerking Structures Working Group returned to us with several concrete proposals for discernment, all of which the body approved, as follows.

Endorsing the report and the detailed recommendations moving the recommendations in the report forward to the appropriate parties for implementation.

The Yearly Meeting holds an ongoing commitment to diversity, inclusion, and equity. We strive to nurture the gifts of all; to create pathways to leadership that are accessible to everyone; and to extend opportunities that will foster a broad exchange of diverse ideas and perspectives. We commit to supporting the leadership development of all Friends, without tokenizing them, regardless of economic background, education, race, age, gender, sexuality, or disability.

The Quaker Practice & Leadership Facilitator should give a progress report at 2020 Sessions. This will increase transparency & accountability, as well as help us keep up momentum even when we encounter obstacles. This will also help us remain accountable to our intentions even when changes take longer than one year.

The overall responsibility for responding to the concerns raised in the report rests with Permanent Board. We expect significant work to happen between annual Sessions. Because Permanent Board interfaces with other working groups & committees, this will help ensure that changes made are integrated with other changes happening across NEYM.

As possible within budgetary constraints, the Finance Committee, Treasurer, and Yearly Meeting Secretary shall ensure funding for the recommendations and incorporate these changes into planning for future budgets.

We ask Ministry & Counsel to offer support to Permanent Board in creating a working group charged with exploring & naming how NEYM currently supports ministry & spiritual life. This working group will identify where support for ministry and spiritual life currently happens and where gaps exist, and then offer recommendations for structures, practices and manageable leadership roles that would best serve the current needs of Friends.

During the triennial review of committee purposes & procedures, Coordinating & Advisory shall pay careful attention to how committee structures can best facilitate effectiveness in the work of NEYM. In our current organizational culture it is often very hard for us to lay things down, and much easier to say "yes" to new things. We therefore end up with more structures and projects that we can responsibly maintain. We need to learn to let things go.

Permanent Board Working Group To Examine Our Support for Ministry and Spiritual Life

Minute 2019-7.9:

We ask Ministry & Counsel to offer support to Permanent Board in creating a working group charged with exploring & naming how NEYM currently supports ministry and spiritual life. The working group will identify where support for ministry and spiritual life currently happens and where gaps exist, and then offer recommendations for structures, practices and manageable leadership roles that would best serve the current needs of Friends.

Charge: We ask this working group to explore where and how support for ministry and spiritual life currently happens among New England Friends and offer recommendations for structures, practices and leadership roles that would best serve the current needs of Friends.

Report: To Permanent Board at their May 16 meeting

Processes to Consider:

- Review current job description of Clerk of Ministry & Counsel
- Review the current Purpose, Procedure, and Composition for NEYM's M&C and make recommendations to C&A about what might be added or taken out of the charge
- Review the document summarizing the work of M&C (based on recent M&C and Sessions minutes) and consult with current members of Ministry & Counsel including the Clerk of Ministry & Counsel as well as recent former Clerks of Ministry & Counsel to learn where and how this work is currently happening within that structure and what challenges exist
- Consult with members of M&C to explore how they perceive their work in relation to the YM; possibly by interviewing a random subset of M&C members and/or by engaging in dialogue with M&C during an M&C meeting
- Consult with other regional bodies to explore various structures, practices, and roles that are used to support ministry and spiritual life
- Consult with New England Friends currently and recently traveling in the ministry or otherwise publicly sharing their ministry to identify the supports they currently utilize and where gaps exist
- Consult with a variety of local meetings to learn more about how NEYM's support for ministry and spiritual life is impactful and where gaps exist
- Consult with a variety of local meetings to learn how they support ministry and spiritual life.
- Consult with the Yearly Meeting Secretary and other leaders and staff about how current and proposed structures impact or would impact other aspects of NEYM's functioning

Questions to Consider:

 What current structures, practices and roles are effective in supporting ministry and spiritual life?

- What concrete changes (such as structures, practices, and roles) might simplify or improve the function of the Yearly Meeting in regards to supporting ministry and spiritual life?
- What concrete changes (such as structures, practices, and roles) could NEYM take to strengthen the vibrancy of local meetings?
- What functions need to be performed at the Yearly Meeting level for a vital Quaker movement in New England?
- Are there opportunities to lay down or reassign any responsibilities currently carried by NEYM Ministry & Counsel?
- How might NEYM better identify and support emerging ministries?
- What kind of culture in relation to ministry do Friends in New England seek to nurture?

Dear Friends,

It is always a moving experience to read the State of Society reports submitted from meetings all over New England. We are grateful to the meetings that took time in self-reflection and sharing those experiences with us, including those who did so creatively, through verse or image.

We hope that the 26 meetings that did not submit a State of Society Report this year will be part of the conversation about our spiritual condition next year.

Three of us from Ministry & Counsel undertook this State of Society Report for the Yearly Meeting, choosing to incorporate many voices from the reports themselves. We do encourage you to read the reports yourself. They are available in a binder at the clerks' table.

New England Yearly Meeting State of Society Report 2019

"We labor under the desire to listen always for the still small voice which is both available for solace and works deep in us for individual and communal guidance." "We will fall short. Can we hold each other when we do? How can we change our practices as we seek to be more faithful?" "Spirit does not call those who are prepared; it prepares those who are called." "[We] seek to live at our growing edge with a balance of passion and tenderness, work and love." "We are all broken and have wonderful gifts to share."

Many meetings are aging and yearn for younger members, children and the energy and vitality of those in their middle years. Smaller meetings with aging members lean on one another for connection and support, facing the realities of decreased energy and paying attention to "what wants to grow in their midst." There are concerns around the "long-term sustainability" of some smaller meetings as their members age. One meeting observed that the busyness of modern life and increasing secularization of our society leads to concerns around declining numbers and the ability to take on the work of the meeting which often falls to a faithful few.

Query: How do we reach out to our communities and find those who may not yet know they are looking for us? When they do come through our doors, how do we welcome them fully into our midst, even if it means doing things differently than we have in the past?

Meetings are diverse in theological views but not as much in class and ethnicity. Both create challenges for meetings in welcoming and embracing differences. At times, we "experience a fear of judgment is preventing Friends from openly sharing their theological views. This undefined place where we wonder who we are, what we believe, or what we are can be rich, and yet we often shy away from it. We notice that in not having this conversation we then struggle to know what to teach our children." As one meeting observed, "[w]e are Christian, Sufi, non-Christian and non-theist in this meeting, so we need to continue to listen to one another." Our relative wealth and privilege are factors that perpetuate divisions from the wider community and are sources of pain for some meetings. The very existence of meetings on tribal lands or in areas of wealth underscores our privilege. We are challenged with "[h]ow to live the question and await God's guidance for addressing the truth of our condition."

Some meetings feel the pain of internal divisions. "Pain cannot be healed until it is felt; remorse and confusion cannot be transformed until they are confessed." Some struggle with how to talk about deep differences; how to discover the "Love that casts out fear." "Structures are not empty shells to hold the Life but an integral part of our witness to that Life." "Knowing each other deepens our connections and experience of the Divine." "Trust is built through encouraging vulnerability." Embracing our differences helps us grow as a spiritual community. "We seek to listen each other into wholeness."

Query: How do we learn to talk about deep differences, to find and stand on common ground, to discover the Love that casts out fear?

We are often challenged in how to unite around the seemingly disparate goals of working for social justice and seeking spiritual fulfillment. Meetings are supportive of members living out their individual leadings but find it difficult to discern a corporate leading. Some meetings are seeking for ways to engage with the wider community by making meetinghouses available to groups with similar values as a step towards "finding hope in the Light in the midst of the darkness." Many meetings seek to deepen their spiritual life and sense of community through spiritual support groups, book groups, "after-thoughts", retreats and gatherings that help to "enrich the tapestry of the community." "Participation in meeting is steadying, a discipline that is anchoring." There is a profound and general recognition that we are ministers to each other and share a common love of our worship, its silence and its message-- as the place, one meeting reminds us, "where we come to know each other in that which is eternal."

Query: What calls us into religious society? How do we grow together in faithfulness?

In polarized and frightening times, Friends have always found inspiration from those on the benches around them and from the life and teachings of Jesus; have understood that we need no mediation between ourselves and the Divine; have recognized that our spiritual growth is best fostered by our belonging to a community of seekers whom we know well and by whom we are known; and that the simple and faithful life is formed by a seeking first for Truth, out of which flows and follows the way we live as Quakers in the world. We are "seeking to be a spiritual community working to support each other in drawing close to the Divine, living into and out of what we experience."

As Friends, we are called to stand centered in hope and not despair. Divisions and obstacles have no power over the vision we share and the work we carry out with Divine Assistance. We are aware that we are and will be imperfect on this path but know that in our brokenness, Light enters and leads us through the power of Love to transformation and Grace. In the words of Margaret Fell: "Friends, let the Eternal Light search you, and try you, it will rip you up, lay you open. Provoke one another to Love."

NEYM Treasurer's Report to Permanent Board September 21, 2019

This is a difficult time to write a Treasurer's report. I am a day late in writing this report and it looks like we will be more than a dollar short. Since I am writing this on an odd numbered day I am feeling optimistic. When I stand up on Saturday I will be pessimistic because it will be an even numbered day.

On a different note: As I am typing this report, my window is open and I am hearing the cars and trucks going up and down I-91, and occationally a train passing through the Northampton station. The Yearly Meeting provides the infrastructure which keeps the meetings in New England connected. Maintaining any structure requires the continued dedication of resources to keep the structure healthy.

Year End

I am cautiously hopeful that New England Yearly Meeting will end the year with a deficit just a bit over the budgeted \$8,421. And you might ask, "What is 'just a bit over'?" The answer is "I have no idea!!"

The books currently show a surplus of \$70,000, but we just received the final Castleton bill for about \$85,000, but then I am expecting at least one \$20,000 monthly meeting contribution, but we still have \$20,000 to \$30,000 in bills and contributions to other organization to pay, but then I expect a \$7,000 contribution from one individual, and then (Note: all of those numbers are approximations and thus subject to change.) This is normal end of the year activity for us and even so, some people wonder why. with a week to go, I do not predict what the final numbers will be. And that is why I have not prepared a financial report for this meeting.

All I know for sure is that Frederick will be very busy over the next month or so as he finishes entering the data and we finalize the numbers for this fiscal year so we can present them to the next Permanent Board meeting. It is not until then that we will know the true health of the Yearly Meeting.

Reserves & Accounting

You may recall that at Sessions I admitted that the Yearly Meetings reserves that the beginning of this coming year would not be sufficient to meet the level required by our policy, which is not what I wrote in my report in the advance documents. The reason for the misstatement was that a few of the steps in the process of setting up the books at beginning of the fiscal year were not performed and that that oversight had not been caught until after I wrote the report.

While in this case the specific cause was very obvious, it raises some more fundamental issues about how the accounts are maintained and how the oversight of our financial processes is being carried out. These are the questions that the Finance Committee needs to discuss and potentially suggest solutions for the future. But their first meeting of the year is not until the end of October.

Noah and I have begun discuss some potential changes that would make the books and the allocation of our resources a little clearer. Looking to make it easier for someone else, like members of the Finance Committee, to understand the state of our finances. Any such change would possibly require additional effort from the staff. Which raises the question of whether we have allocated sufficient resources to maintain the financial aspects of the Yearly Meeting structure.

Pooled Funds

And now a brief note on another part of our financial infrastructure. As most of you know, each year the Yearly Meeting appoints Friends to the Board of Managers of Investments and Permanent Funds (a.k.a. the Pooled Funds Committee). As of July 1, the Yearly Meeting had \$1,720,000 of the \$11,481,000 invested in the Pooled Funds. The remainder (\$9,761,000) belongs to the monthly and quarterly meetings of the Yearly Meeting and other Quaker organizations throughout the region.

The Board actively oversees the investments of the Yearly Meeting by reviewing and approving each company before an initial investment is made. The reviews are done to ensure that the activities of a company are consistent with Quaker principles and are repeated on a regular basis. The Board has hired and investment advisor (the deBurlo Group) to handle the details of making investments and to recommend new companies.

I would strongly urge those of you in meetings with funds to invest to suggest that your Finance Committee consider investing in the Pooled Funds.

If you have any questions, email me at <u>treasurer@neym.org</u> or call 617-775-2338.

Shearman Taber Treasurer, NEYM

	FY2	20 Budget	Notes	FY Bu	19 dget	FY1	18 Actual
INCOME							
4100 Summer Program Fees							
4101 Summer Camp Tuition	\$	401,510	See camper tuition sheet	\$	386,555	\$	377,427
4102 Extra Day Between Sessions Fee		2,000	FY19 Actual		1,400		1,620
4103 Teen Session Hiking Trip Fees		1,200	FY19 Actual		1,400		1,360
4104 Camper Transportation Fees		3,500	FY19 Actual		2,500		3,090
4142 Staff Children Discounts Granted					(2,000)		(3,860)
4143 Auction Discounts Given			_				(600)
Total 4100 Summer Program Fees	\$	408,210		\$	389,855	\$	379,037
4200 Contributions Received							
4201 Contributions from Individuals 4202 Contributions from Monthly & Quarterly	\$	·	FY19 Actual	\$	22,000	\$	33,772
Meetings		4,500	FY19 Actual		4,500		4,220
4211 Contributions from NEYM		2,200			2,200		2,111
4025 Resident Fellows Grant							
4221 Camp Renewal & Replacement Contributions Received (including grants)			_				6,225
Total 4200 Contributions Received	\$	29,700		\$	28,700	\$	46,328
4300 Other Operating Income							
4311 Off-Season Rentals	\$	25,000		\$	24,000	\$	24,990
4321 Merchandise Sales		8,500	Idea to increase sales		8,000		9,168
4331 Interest Income							62
4341 Misc Operating Income			_				
Total 4300 Other Operating Income	\$	33,500		\$	32,000	\$	34,220
7110 General Campership Fund							
7112 General Campership Contributions	\$	9,000	Combining all campership funds except Level Ground	\$	6,000	\$	6,877
7117 General Campership Granted		(20.000)	Now generalizing all campership funds except level ground		(29,000)		(25 F26)
Total 7110 General Campership Fund	<u> </u>	(29,000)	lever ground	\$	(23,000)	Φ	(25,536) (18,658)
7120 Codman Academy Fund	Ψ	(29,000)		Ψ	(23,000)	Ψ	(10,030)
7121 Codman- Transfer from Equity Account	¢			\$		\$	2,456
7121 Countain- Transfer from Equity Account	\$	-		Ψ	-	Ψ	2,430
7122 Codman Academy- Contributions Received					4,500		2,926
7127 Codman Camperships Given- Release to Camp Tuition					(4,500)		(4,400)
7129 Codman- Transfer to Equity Account			_				(982)
Total 7120 Codman Academy Fund	\$	-		\$	-	\$	-
7140 One Child at a Time Fund							

FY19

	FY2	20 Budget	Notes	Bu	dget	FY1	8 Actual
7141 OCAT- Transfer from Equity Account	\$	-		\$	-	\$	2,845
7142 OCAT- Contributions Received					2,000		1,395
7147 OCAT Camperships Given- Release to Camp Tuition					(2,000)		(4,240)
7149 OCAT- Transfer to Equity Account			_				
Total 7140 One Child at a Time Fund	\$	-		\$	-	\$	-
7150 Level Ground Fund							
7152 Level Ground Contributions Received	\$	4,000		\$	-	\$	-
7157 Level Ground Camperships Given		(4,000)					
Total 7150 Level Ground Fund	\$	-		\$	-	\$	-
7210 Capital Fund							
7211 Capital Fund- Transfer from Equity	\$	-		\$	-	\$	-
7212 Capital Fund- Contributions Received							2,280
7219 Capital Fund- Transfer to Equity Account							(2,280)
Total 7210 Capital Fund	\$	-	_	\$	-	\$	
TOTAL INCOME	\$	442,410	-	\$	427,555	\$	440,927
5100 Staff Expense 5110 Director							
•							
5111 Director Salary	\$	55 760	2.5% COL increase	\$	54,400	\$	48,235
5112 Pension Plan - Employer (10 %)	Ψ	ŕ	10% of salary	*	5,440	*	4,824
5113 Health & Disability Insurance - Employer		•	Assume 5% increase		9,762		8,514
Total 5110 Director	\$	70,536	-	\$	69,602	\$	61,572
5120 Support Staff	Ť	,		•	,	•	- 1,-1
5121 Maintenance	\$	20.800	Enough this year	\$	20,800	\$	16,987
5122 Kitchen	Ť	ŕ	Enough this year		21,000		16,648
		,	20% increase for office manager, COL for asst		,		•
5123 Assistant Director/ Leadership Staff		12,000	director		11,000		12,891
5124 Nurse		5,200	Enough this year		5,200		5,256
5125 Senior Consultant							2,400
5126 Winter Assistant Director/ Office Work		5 400	10 hours/ week for 9 months		2,000		2,600
Total 5120 Support Staff	\$	64,400		\$	60,000	\$	56,782
5130 Counselors	7	J ., . • •		~	-0,000	*	-0,.02
			5% increase, same number				
5131 Counselor Salaries	\$	62,000	of counselors	\$	59,000	\$	52,211

	FY2	20 Budget	Notes	FY Bu	19 dget	FY1	I8 Actual
5132 International Staff Agencies		6 000	will try to hire more next		6,000		3,954
Total 5130 Counselors	\$	6,000 68,000	_yeai	\$	65,000	\$	56,165
5140 Staff Development	Ψ	00,000		Ψ	03,000	Ψ	30, 103
5141 Professional Development- Director	•	0.500		\$	2,900	Ф	2,728
3141 Professional Development- Director	\$	2,500	This year higher b/c of	Ψ	2,900	Ψ	2,720
5142 Staff Orientation & Safety Training		4,000	grant-covered training		3,700		3,442
Total 5140 Staff Development	\$	6,500		\$	6,600	\$	6,170
5150 Travel, Meals and Lodging							
5151 Director Travel, Meals, and Lodging	\$	4,800	Based on FY19 actual	\$	5,000	\$	3,782
			This year was unusually				
5152 Summer Staff Travel, Meals, and Lodging		2,200	_high _	_	2,100	_	2,172
Total 5150 Travel, Meals, and Lodging	\$	7,000		\$	7,100	\$	5,955
5160 Other Staffing Expense							
5161 Workers Compensation	\$	•	Based on FY19 actual	\$	8,000	\$	7,421
5162 Payroll Taxes		13,500	up 5%		12,600		10,689
5163 Staff Hiring Expense		900			700		1,289
5164 Resident Friend Stipends and Travel			-				
Total 5160 Other Staffing Expense	\$	22,600	_	\$	21,300	\$	19,399
Total 5100 Staff Expense	\$	239,036		\$	229,602	\$	206,042
5200 Summer Program							
5210 Kitchen Expenses							
5211 Summer Food	\$	53,400		\$	53,400	\$	53,399
5212 Housekeeping & Kitchen Supplies		1,200	_		1,200		1,323
Total 5210 Kitchen Expenses	\$	54,600		\$	54,600	\$	54,723
5220 Summer Vehicles & Transportation							
5221 Summer Van Rental	\$	10,000	Cost going up next year	\$	8,200	\$	8,055
5222 Summer Vehicle Fuel & Tolls		800			800		741
5223 Summer Vehicle Insurance			Now covered by general liability insurance policy		400		618
5224 Charter Bus (NEYM Sessions)		2,500	, ,		2,500		2,130
, , , , , , , , , , , , , , , , , , , ,		_,000	Includes bus tickets for		,		,
5225 Other Transportation Expense		300	scholarship kids				324
Total 5220 Summer Vehicles & Transportation	\$	13,600		\$	11,900	\$	11,868
Other Summer Program							
5231 Medical Supplies	\$	1,400	Will need epi-pens	\$	1,000	\$	2,316
5241 Program Supples (Arts, Aquatic, Sports		6 000			5,500		£ 10£
etc.) 5251 Merchandise		6,000					6,186
		7,000	Paged on EV40 actual		7,000		8,069
5261 Summer Laundry		5,200	Based on FY19 actual		4,700		4,798

	FY2	0 Budget	Notes	FY1	19 dget	FY1	8 Actual
5271 Stayover Between Sessions Expenses		1,600			1,400		1,330
5281 Teen Session Camping Trips Expense		800			1,000		909
Total Other Summer Program	\$	22,000	_	\$	20,600	\$	23,609
Total 5200 Summer Program	\$	90,200	_	\$	87,100	\$	90,199
5300 Property Expense							
5310 Depreciation							
5311 Depreciation- Buildings	\$	19,000		\$	14,000	\$	18,644
5312 Depreciation- Furniture, Fixtures, and		44 000			10 500		4 202
Equipment		11,000	_		10,500	Φ.	4,283
Total 5310 Depreciation	\$	30,000		\$	24,500		22,927
5321 Buildings & Grounds Supplies & Services	\$	17,000		\$	17,000	Ф	18,410
5330 Utilities	•			Φ	2 000	Φ.	0.700
5331 Telephone & Internet	\$	2,800		\$	3,000	\$	2,738
5332 Heating Oil		500			500		054
5333 Trash Removal		750			600		954
5334 Electric		4,200			4,000		4,274
5335 Propane		1,600	_		1,600		1,318
Total 5330 Utilities	\$	9,850		\$	9,700		9,285
5341 Winter Office Rent	\$	•	_9 months @ \$350	\$	2,800		2,800
Total 5300 Property Expense	\$	60,000		\$	54,000	\$	53,422
5400 Administrative Expenses							
5411 Property and General Liability Insurance	\$	11,000		\$	11,200		11,108
5421 CampMinder Online	\$	4,800		\$	4,800	\$	4,700
5430 Accounting							
5431 Credit Card and ACH Fees	\$	5,000		\$	5,000	\$	4,937
5432 Payroll Expenses		2,800	Running more payrolls for seasonal staff		2,400		2,531
			Doesn't include quickbooks any more, but will include prep for				
5433 Accounting Services		1,500	financial review		1,500		990
5434 Bank Service Charges		100			100		84
5435 Professional Accounting Review		1,400			1,400		1,400
5436 Interest Expense			_				
Total 5430 Accounting	\$	10,800		\$	10,400	\$	9,941
5441 Memberships and Subscriptions	\$	3,400	Based on FY19 actual	\$	3,200	\$	3,133
5450 Marketing							
5451 Printing	\$	1,500		\$	1,500	\$	1,738
5452 Website Design & Changes		1,000	Website refresh		1,300		891

	FY2	20 Budget	Notes	FY Bu	19 dget	FY1	l8 Actual
5453 Advertising Expenses		1,500			1,900		1,293
5454 Newsletter		800	_		800		798
Total 5450 Marketing	\$	4,800		\$	5,500	\$	4,720
5461 Office Supplies and Services	\$	2,800		\$	2,800	\$	4,187
5471 Fundraising Mailings	\$	1,000		\$	1,200	\$	981
5481 Postage	\$	1,000	_	\$	1,000	\$	1,334
Total 5400 Administrative Expenses	\$	39,600		\$	40,100	\$	40,104
5600 Off-Season Programs							
5611 Off-Season Food	\$	4,000	More facilitated programs	\$	4,000	\$	3,053
5621 Off-Season Staff for Retreats & Gatherings		5,000	More facilitated programs, new position of retreat host		4,500		4,023
Total 5600 Off-Season Programs	\$	9,000		\$	8,500	\$	7,076
5700 Miscellaneous Expense							
5701 Reconcilation Discrepancies				\$	-	\$	-
5702 Bad Debt Writeoff							
5709 Other Miscellaneous Expense			_				
Total 5700 Miscellaneous Expense	\$	-		\$	-	\$	-
5710 Donations to Other Organizations							
5711 Donations to Local Organizations	\$	100		\$	150	\$	150
5712 Simple Meal Donation		750	_		700		750
Total 5710 Donations to Other Organizations	\$	850	_	\$	850	\$	900
TOTAL EXPENSE	\$	438,686	•	\$	420,152	\$	397,744
NET OPERATING INCOME	\$	3,724			\$7,403		\$43,183
Other Income (Expense)		-			-		(990)
NET INCOME	\$	3,724	- -	\$	7,403	\$	42,193

Friends Camp Draft FY2020 Capital Projects Approved Friends Camp Committee September 7, 2019

Priority Ranking	Project	Timeline	Budget
1	New Tractor- 4 wheel drive, at least 35 HP	ASAP	\$25,000
2	New Shed on Garage	Fall 2019 (before winter)	\$4,000
3	New Staff Cabin (2 small rooms with porch, no bathroom)	Spring 2020	\$11,000*
4	Metal Roof on Owl Cabin	Spring 2020, or ASAP	\$3,000

EXPENSES TOTAL = \$43,000

INCOME SOURCES

Source	Amount
Anticipated Surplus	\$3,700
OBBF Grant for new staff cabin	\$3,000
Budgeted Depreciation	\$30,000
Reserves	\$6,300

TOTAL = \$43,000

Priority Projects for 2021 (Heads up!)

- 1. Screened in porch behind Big Bird (~\$12k-\$15k)
- 2. Improve back of Health Hut to be a new laundry room (~\$5k)
- 3. Consider replacing oil-fired water heaters in downstairs & upstairs bathrooms
- 4. Consider wainscoting for Meetinghouse
- 5. Consider adding changing rooms and windows to some existing cabins

^{*}We are looking into an alternative option for our new staff cabin which would significantly reduce cost (probably to about \$8k). However, if that option of a pre-fabricated building does not work for our specific needs, we would need the original budget of \$11k.

Inclusive Leadership Development

Progress Report to Coordinating & Advisory
Mid-September 2019

What's moving forward since Sessions:

- This fall and winter I will be focused on bringing the various recommendations from the Clerking Structures and Practices Working Group report to the responsible parties for integration. Both because our structures are complex and because the recommendations themselves are a mix of straight-forward actions and long-term intentions dependent on culture change, this is not a situation where I am just sending off emails to committee clerks saying "please do x,y,z by Sessions 2020". The work this season involves a series of on-going dialogues which will take some time as I am managing various work projects concurrently, as are other NEYM leaders.
- I have begun working with staff as well as the Presiding Clerk and Clerk of Nominating Committee to improve the mid-October Zoom orientation for committee clerks based on the feedback we've received.
- I have met with Noah who helped me identify places where gathering additional information would help committees discern ways forward.
- I participated in a Nominating Committee meeting where we had a rich discussion of the
 recommendations related to the work of Nominating. I believe the committee left with a better sense
 of how all the various recommendations related to the overall goals of growing leadership and
 eliminating barriers to service and I left with a better sense of how that group current does their work
 and what might be most possible in the short term and what might require more of a foundation over
 time.

What's planned next:

- At the end of this month, I will be helping Permanent Board and Ministry & Counsel understand and
 move forward with the approved recommendation that a Working Group be formed to explore how
 NEYM supports ministry and spiritual life. The clerks of those committees and I will work together to
 prepare for that discussion.
- Later this fall, I will be meeting with Coordinating & Advisory to frame the recommendations related to the Purposes & Procedures review process.
- In a few days, I will meet with Internal Nominating to have a similar conversation to the one I've already had with Nominating Committee.

NEYM Nominating Committee report to Permanent Board 29 September 2019

Nominating Committee would like to recommend the following appointments:

Rebecca Leuchak (Providence) for Sessions Committee clerk, 3-year term beginning now Beth Morrill (Hartford) for Racial, Social and Economic Justice Committee clerk, 3-year term beginning now

Deana Chase (Westport) for Permanent Board, 5-year term beginning now

At our September meeting:

- We reviewed our Purposes & Procedures. In our discussion we recognized that our ultimate goal is to create a vibrant NEYM community of faith in action. One of our pieces is to shepherd the health of committees. Another is to raise up individual gifts and build capacity with individuals and meetings.
- We reviewed the "Clerking Structures and Practices Working Group" report with Nia Thomas and determined our immediate and long-term goals according to the recommendations.
- We reviewed all the committees in our care and determined immediate and long-term actions.

We are grateful for the support of staff, especially Sara Hubner who keeps the list of who is serving on what committee and the term limit in the data base.

Our work plan for the year includes (but is not limited to):

- Review and rewrite of Nominating Committee purposes and procedures.
- Facilitate Meeting Care Day: Feb 29 (Leap Day) at Mt Toby with M&C. Our part is to create a consultation to share best practices in nominating.
- Nominating Committee Operational Manual update and submit to Permanent Board
- Thank you notes and exit interviews exit interviews are on hold until C&A reviews process.
- Shepherd health of committees, nominate clerks and committee members.
- Endeavor to coordinate with all other YM Nominating Committees in information sharing and best practices.

Respectfully submitted, Jacqueline Stillwell, Clerk

Puente de Amigos Committee Procedures for Approval for Visitors to Cuban Friends Proposed to Permanent Board June 2019 with request for approval Approved Puente Committee May 2019 (with minor revisions June 2019)

This document summarizes the steps to be taken for approval of travelers from NEYM to Cuba through the Puente de Amigos process. Legal as well as spiritual aspects of the process must be followed for right order. Careful spiritual discernment is important. Puente Committee maintains several other more detailed documents which are equally important to the inter-visitation process.

- 1. Letter of interest from traveler to Puente Committee and request for clearness from Monthly Meeting (MM), including the spiritual intent of the journey.
- 2. Puente clerks inform the Permanent Board (PB) of the general information (Meeting, timing, etc.) and request approval in advance of individual clearness and Puente approval.
- 3. Monthly Meeting Ministry & Counsel Committee (or other committee as appropriate) considers each traveler and if deemed clear, forwards to MM Meeting for Business. MM clerk forwards minute of approval and letter of introduction for each approved group to Puente Committee and to Quarterly Meeting (QM)*
- 4. QM (or clerk of QM) approves each traveler*
- 5. Puente Committee further discerns clearness of each traveler and if approved, provides orientation/advice to prepare for the trip
- 6. Puente Committee seeks Cuba Yearly Meeting approval, formal invitation and visas for travelers
- 7. PB clerk or presiding clerk of NEYM approves travelers, signs clerk's letter, creates transmittal letter(s) as needed for donations and forwards list of approved travelers to PB.
- 8. Upon their return, travelers return signed letter of introduction or travel minute to Puente Committee, MM, QM, PB.

^{*}Quarterly Meeting approval is required only for those with a travel minute

2019-9-28 Permanent Board Minutes FINAL

Final Audit Report 2020-02-26

Created: 2020-02-24

By: Office Manager (office@neym.org)

Status: Signed

Transaction ID: CBJCHBCAABAAqYZM0kVZVpKtGlg0lrSHopuc0131J6EA

"2019-9-28 Permanent Board Minutes FINAL" History

Document created by Office Manager (office@neym.org) 2020-02-24 - 5:16:26 PM GMT- IP address: 216.195.173.162

Document emailed to Leslie Manning (pbclerk@neym.org) for signature 2020-02-24 - 5:16:57 PM GMT

Email viewed by Leslie Manning (pbclerk@neym.org) 2020-02-24 - 11:58:41 PM GMT- IP address: 66.102.8.61

Document e-signed by Leslie Manning (pbclerk@neym.org)

Signature Date: 2020-02-26 - 8:00:35 PM GMT - Time Source: server- IP address: 131.109.133.196

Signed document emailed to Leslie Manning (pbclerk@neym.org) and Office Manager (office@neym.org) 2020-02-26 - 8:00:35 PM GMT